



CONSOLIDATED BUSINESS RESULTS FOR THE FIRST QUARTER ENDED JUNE 30, 2007

August 3, 2007

NSK Ltd.

Cautionary Statements with Respect to Forward-Looking Statements

Statements made in this report with respect to plans, strategies and future performance that are not historical fact are forward-looking statements. NSK cautions that a number of factors could cause actual results to differ materially from those discussed in the forward-looking statements.
Note : This document is an English translation of material written initially in Japanese. The Japanese original should be considered the primary version.

Summary of the Consolidated Business Results for FY 2007:Q1



Business Results

Sales, operating income, ordinary income, and net income increased 5.1%, 0.1%, 5.1% and 4.5% respectively YOY.

Demands from machine tools, industrial machinery and automotive manufacturers remain robust overall.

Demands from liquid crystal production equipment and semiconductor sectors have been in an adjustment phase since the previous fiscal year.

Expected Business Performance for FY 2007:Q2

Under favorable demand trends, business performance for 2Q expected to improve compared to 1Q

Strive to implement sales expansion and profitability improvement

No revision was made to the first half and full year forecasts for FY 2007

Summary of the Consolidated Business Results for FY 2007:Q1



(¥100 Million)	FY '06					FY '07		
	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Increase /decrease YOY	First half (Forecast announced in May '07)
Sales	1,741	1,752	1,813	1,866	7,172	1,829	+5.1%	3,600
Operating income	148	152	169	155	624	148	+0.1%	310
<%>	<8.5%>	<8.7%>	<9.3%>	<8.3%>	<8.7%>	<8.1%>		<8.6%>
Ordinary income	137	141	170	128	576	144	+5.1%	280
Profit before tax	137	143	173	117	570	143	+3.9%	280
Net income	84	89	111	65	349	88	+4.5%	175
(Rate:1US\$=)	(¥114.34)	(¥116.25)	(¥117.56)	(¥119.59)	(¥116.93)	(¥120.72)		(¥115)
(" 1EURO=)	(¥144.02)	(¥148.30)	(¥151.96)	(¥157.13)	(¥150.35)	(¥162.61)		(¥150)

Business Results by Business Segment



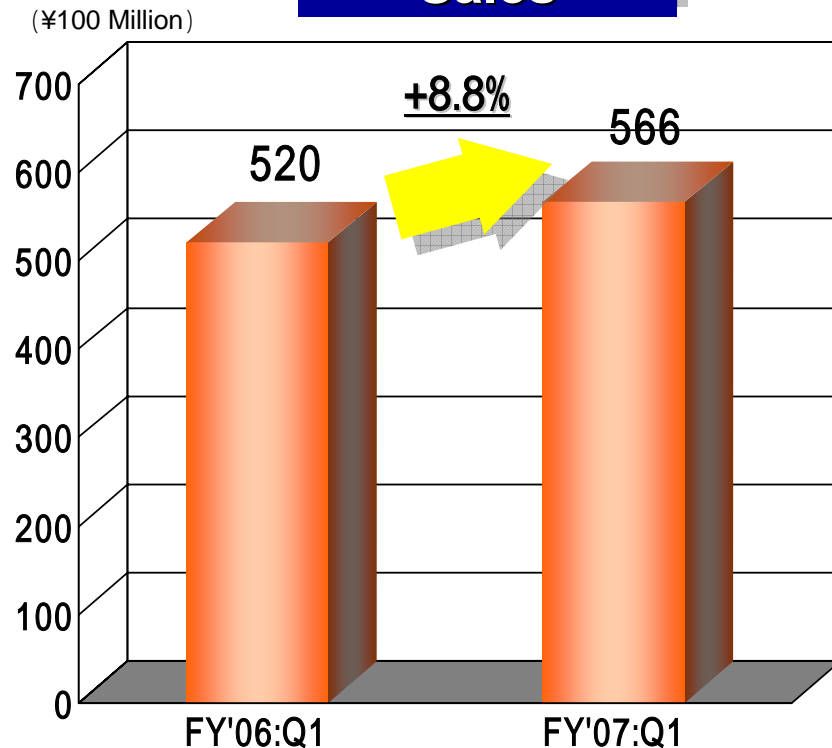
(¥100 Million)	FY '06					FY '07		
	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Increase /decrease YOY	First half (Forecast announced in May '07)
Sales	1,741	1,752	1,813	1,866	7,172	1,829	+5.1%	3,600
Industrial machinery bearings	520	536	543	564	2,163	566	+8.8%	1,124
Automotive products	977	945	1,012	1,045	3,979	1,032	+5.7%	1,999
Precision machinery & parts	181	208	195	193	777	164	-9.7%	350
Others	116	110	113	112	451	123	+6.2%	227
Eliminations	-53	-47	-50	-48	-198	-56		-100
Operating income	148 <8.5%>	152 <8.7%>	169 <9.3%>	155 <8.3%>	624 <8.7%>	148 <8.1%>	+0.1%	310 <8.6%>
Industrial machinery bearings	65 <12.5%>	71 <13.2%>	79 <14.6%>	81 <14.3%>	296 <13.7%>	73 <12.9%>	+12.4%	159 <14.1%>
Automotive products	59 <6.1%>	49 <5.2%>	60 <6.0%>	59 <5.6%>	227 <5.7%>	63 <6.1%>	+6.0%	119 <6.0%>
Precision machinery & parts	26 <14.3%>	34 <16.4%>	32 <16.5%>	23 <12.1%>	115 <14.8%>	18 <11.1%>	-29.7%	43 <12.3%>
Others	8 <6.5%>	5 <5.0%>	7 <6.1%>	4 <3.6%>	24 <5.3%>	6 <4.7%>	-23.6%	12 <5.3%>
Corporate	-10	-7	-9	-12	-38	-12		-23

Business Results by Business Segment

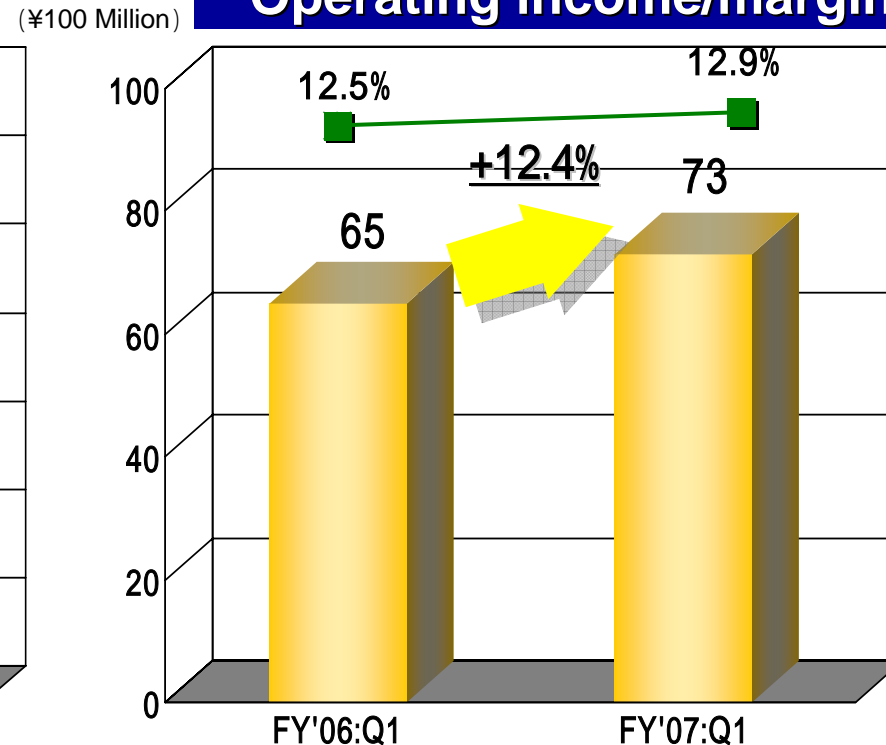
Industrial Machinery Bearings



Sales



Operating income/margin



Demands from machine tools and general industrial machinery remain robust and sales to aftermarket increased. Under these demand trends, total sales increased 8.8% YOY.

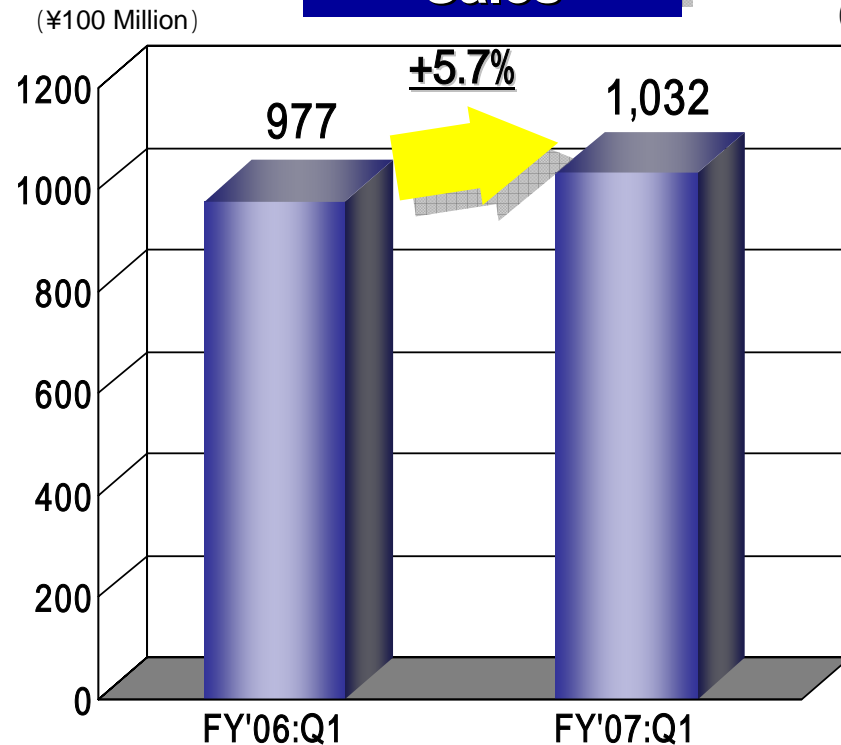
Operating income increased 12.4% YOY with effects of volume growth, increase in sales price, and exchange rate fluctuations.

Business Results by Business Segment

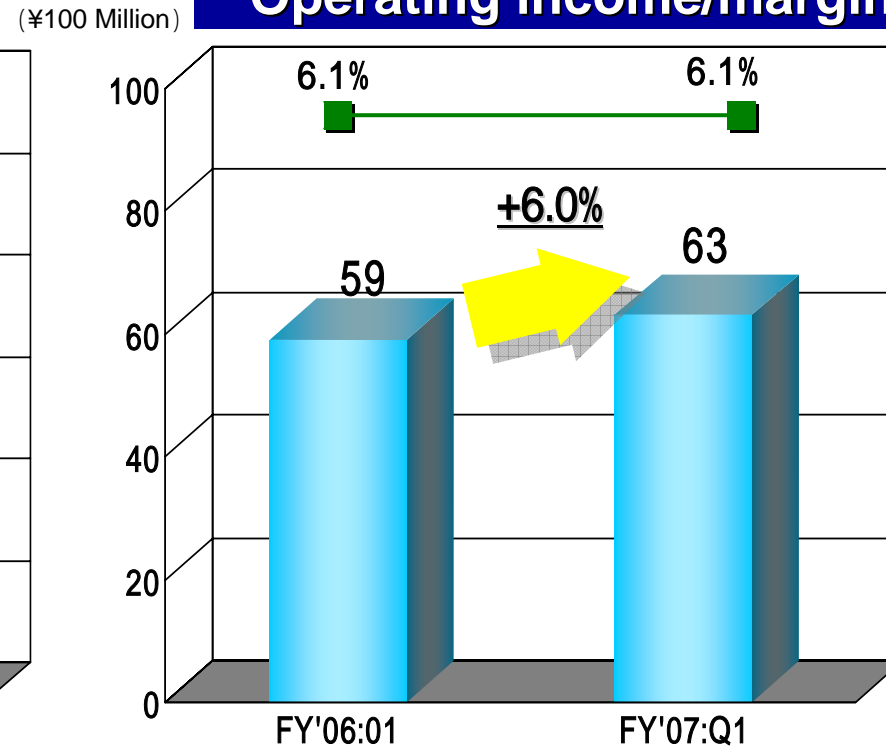
Automotive Products



Sales



Operating income/margin



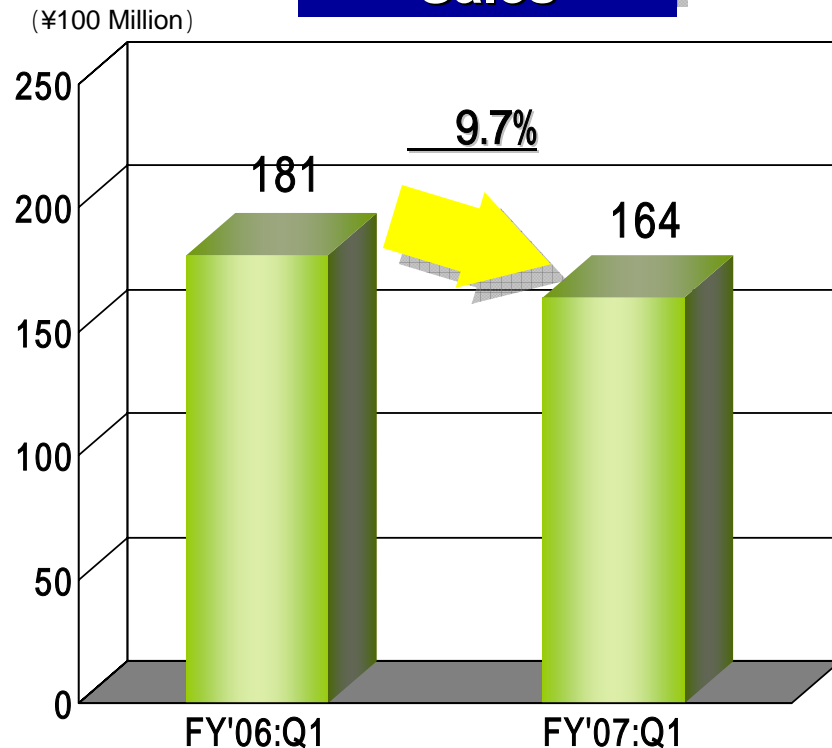
Demand trends remained robust overall. Increase in sales in Japan and China contributed to total sales increased 5.7% YOY.

Operating income increased 6.0% YOY with effects of volume growth, reduction in external procurement cost and productivity improvement, although it negatively affected by decrease in sales price, etc.

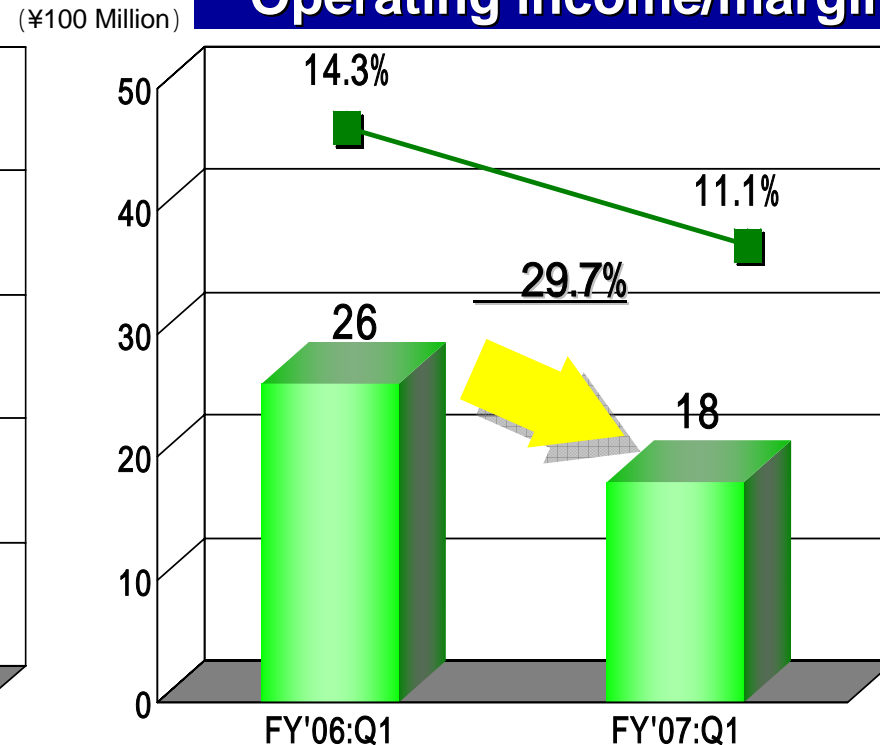
Business Results by Business Segment Precision Machinery and Parts



Sales



Operating income/margin



Sales to machine tools and general machinery remain strong, while demands from semiconductor and liquid crystal production equipment have been in an adjustment phase. In addition, sales of photofabrication equipment for LCD production declined. Total sales in this segment decreased 9.7% YOY.

Productivity improvement continued. However, operating income decreased 29.7 % YOY due to lower production volume.

Business Results by Geographical Segment



(¥100 Million)	FY '06					FY '07		
	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Increase /decrease YOY	First half (Forecast announced in May '07)
Sales	1,741	1,752	1,813	1,866	7,172	1,829	+5.1%	3,600
Japan	1,255	1,283	1,339	1,346	5,223	1,295	+3.2%	2,614
Americas	256	246	251	276	1,029	276	+7.6%	522
Europe	330	288	316	342	1,276	335	+1.5%	575
Asia	225	271	244	247	987	268	+19.4%	546
Eliminations	-325	-336	-337	-345	-1,343	-345		-657
Operating income	148 <8.5%>	152 <8.7%>	169 <9.3%>	155 <8.3%>	624 <8.7%>	148 <8.1%>	+0.1%	310 <8.6%>
Japan	109 <8.7%>	113 <8.8%>	136 <10.2%>	116 <8.6%>	474 <9.1%>	105 <8.1%>	-3.9%	218 <8.3%>
Americas	10 <3.8%>	10 <4.2%>	5 <1.8%>	13 <4.9%>	38 <3.7%>	9 <3.2%>	-8.3%	28 <5.4%>
Europe	21 <6.5%>	11 <3.7%>	16 <5.2%>	19 <5.3%>	67 <5.2%>	19 <5.6%>	-11.5%	36 <6.3%>
Asia	19 <8.5%>	27 <9.8%>	27 <11.1%>	22 <8.9%>	95 <9.6%>	28 <10.5%>	+47.9%	53 <9.7%>
Eliminations	-11	-9	-15	-15	-50	-13		-25

Japan: Operating income decreased due to decrease in sales price, increase in selling, general and administrative expenses, and increase of depreciation and amortization caused by revisions to the Corporation Tax Law, although we have positive factors such as volume growth, productivity improvement, reduction in external procurement cost, and effects of exchange rate fluctuations.

Americas: Operating income negatively affected by cost related to business restructuring in North America, although volume grew.

Europe: Operating income decreased with effect of increase of expenses such as material cost.

Asia: Operating income increased backed by volume growth in ASEAN and China, and operating income margin improved to over 10%.

Business Results by Customer Location



(¥100 Million)	FY '06					FY '07		
	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Increase /decrease YOY	First half (Forecast announced in May '07)
Sales	1,741	1,752	1,813	1,866	7,172	1,829	+5.1%	3,600
Japan	865	899	935	945	3,644	909	+5.0%	1,857
Americas	262	252	255	282	1,051	280	+6.9%	544
Europe	317	272	302	326	1,217	318	+0.3%	559
Asia	297	329	321	313	1,260	322	+8.6%	640

Japan : Demands from machine tools and general industrial machinery were strong. Sales of automotive products such as electrical power steering (EPS) systems increased.

Americas : Sales to industrial machinery and automotive manufacturers increased.

Europe : Sales to automotive manufacturers decreased, while sales to machine tools and general industrial machinery increased.

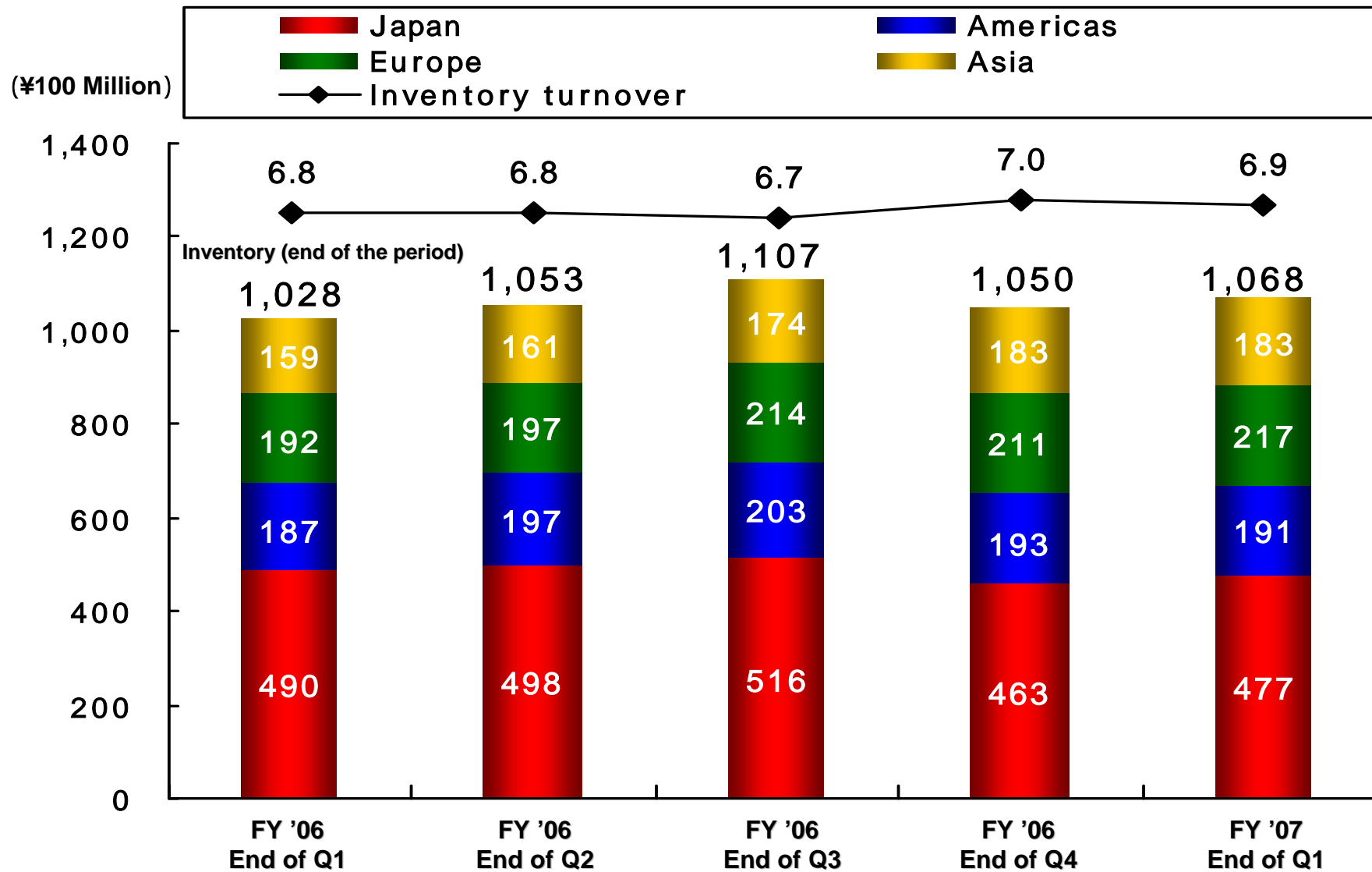
Asia : Demands for precision machinery and parts, especially photofabrication equipment, weakened. Sales to automotive manufacturers and industrial machinery increased in China.

Consolidated Balance Sheets

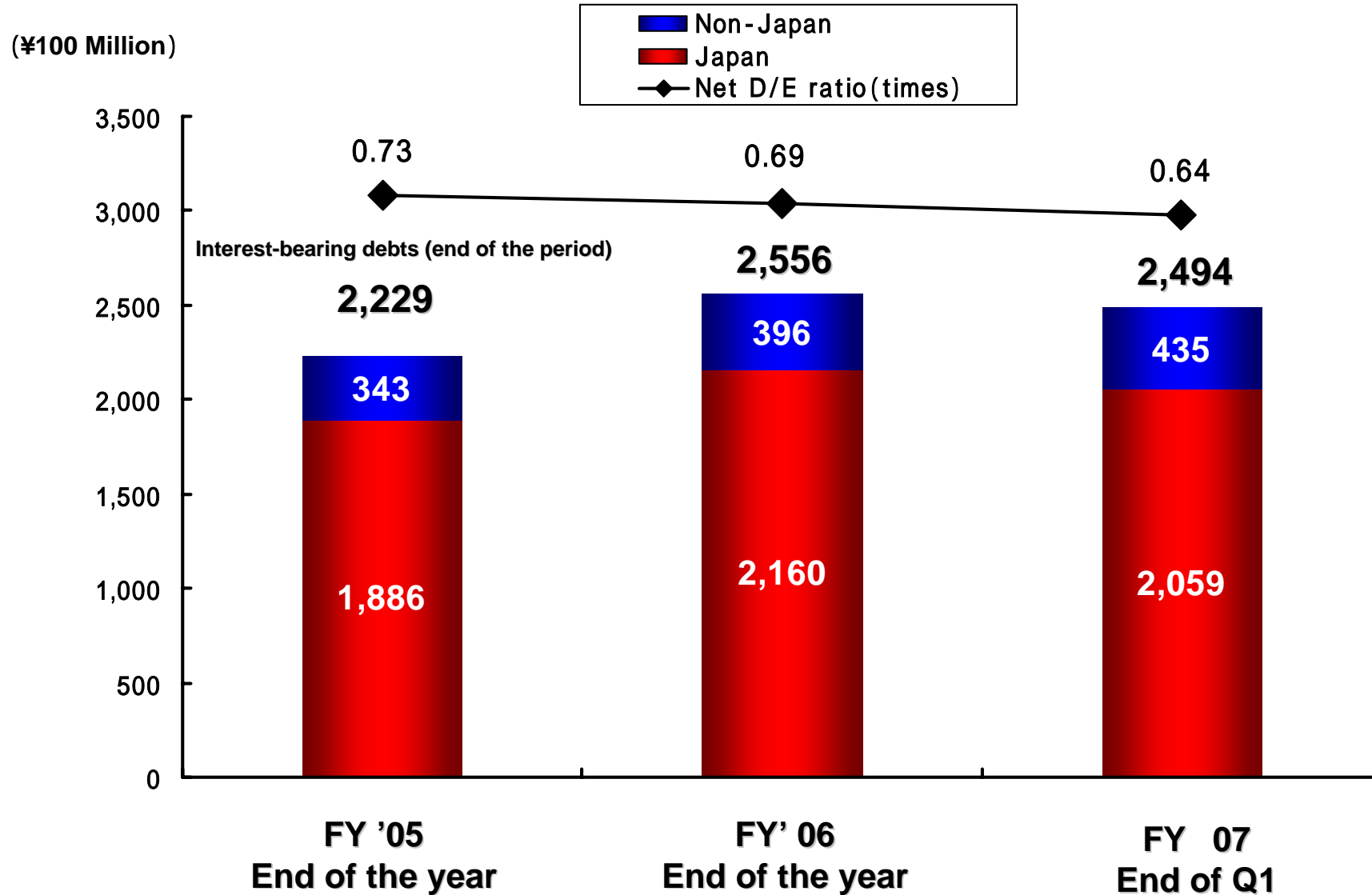


(¥100 Million)	FY '06				FY '07	
	Q1	Q2	Q3	Q4	Q1	Increase /decrease YOY
<u>Assets</u>						
Current assets	3,247	3,250	3,379	3,891	3,925	+34
Non-current assets	4,182	4,212	4,217	4,267	4,384	+117
Total assets	7,429	7,462	7,596	8,158	8,309	+151
<u>Liabilities and net assets</u>						
Current liabilities	2,739	2,693	2,803	2,975	2,965	-10
Non-current liabilities	2,173	2,184	2,046	2,416	2,381	-35
Total liabilities	4,912	4,877	4,849	5,391	5,346	-45
Total net assets	2,517	2,585	2,747	2,767	2,963	+196
Total liabilities and net assets	7,429	7,462	7,596	8,158	8,309	+151
(Rate:1US\$=)	(¥115.24)	(¥117.90)	(¥119.11)	(¥118.05)	(¥123.26)	
(" 1EURO=)	(¥146.00)	(¥149.77)	(¥156.50)	(¥157.33)	(¥165.64)	

Inventories



Interest-bearing Debts



Capital Expenditures Depreciation and Amortization



(¥100 Million)	FY '06					FY '07	
	Q1	Q2	Q3	Q4	Full year	Q1	Full year (Plan)
Capital expenditures	72	84	72	134	362	78	465
Japan	41	55	41	97	234	45	321
Non-Japan	31	29	31	37	128	33	144
Americas	15	7	6	8	36	7	27
Europe	4	10	9	9	32	10	41
Asia	12	12	16	20	60	16	76

(¥100 Million)	FY '06					FY '07	
	Q1	Q2	Q3	Q4	Full year	Q1	Full year (Plan)
Depreciation	80	85	88	92	345	88	378
Japan	46	51	53	55	205	52	-
Non-Japan	34	34	35	37	140	36	-

* Excluding intangible assets

Supplementary Information

Research & Development, Employees



(¥100 Million)	FY '06				FY '07	
	Q1	Q2	Q3	Q4	Q1	Full year (Plan)
Research & development	23	25	25	28	23	105

(No. of employees)	FY '06				FY '07
	Q1	Q2	Q3	Q4	Q1
Employees	23,140	23,259	23,371	23,413	23,661
Japan	10,108	10,129	10,074	10,128	10,623
Parent company (Non-consolidated)	4,490	4,490	4,521	4,519	4,840
Americas	3,197	3,120	3,136	3,115	2,989
Europe	4,187	4,188	4,202	4,120	4,082
Asia	5,648	5,822	5,959	6,050	5,967

Supplementary Information

Forecasts by Business Segment



(¥100 Million)	FY '06			FY '07			
	1st half < Actual >	2nd half < Actual >	Full year < Actual >	1st half < Forecast announced in May '07 >	2nd half < Forecast announced in May '07 >	Full year < Forecast announced in May '07 >	Increase /decrease YOY
Sales	3,493	3,679	7,172	3,600	3,850	7,450	+278
Industrial machinery bearings	1,056	1,107	2,163	1,124	1,204	2,328	+165
Automotive products	1,922	2,057	3,979	1,999	2,103	4,102	+123
Precision machinery & parts	389	388	777	350	415	765	-12
Others	226	225	451	227	228	455	+4
Eliminations	-100	-98	-198	-100	-100	-200	-2
Operating income	300 <8.6%>	324 <8.8%>	624 <8.7%>	310 <8.6%>	370 <9.6%>	680 <9.1%>	+56
Industrial machinery bearings	136 <12.9%>	160 <14.5%>	296 <13.7%>	159 <14.1%>	175 <14.5%>	334 <14.3%>	+38
Automotive products	108 <5.6%>	119 <5.8%>	227 <5.7%>	119 <6.0%>	133 <6.3%>	252 <6.1%>	+25
Precision machinery & parts	60 <15.4%>	55 <14.2%>	115 <14.8%>	43 <12.3%>	73 <17.6%>	116 <15.2%>	+1
Others	13 <5.8%>	11 <4.9%>	24 <5.3%>	12 <5.3%>	13 <5.7%>	25 <5.5%>	+1
Corporation	-17	-21	-38	-23	-24	-47	-9